

To whom it may concern,

I am pleased to recommend Guilhem Kuczynski, with whom I have collaborated on systems-design questions relating to advanced technology, distributed infrastructure, and resilient control architectures in relation mainly to our smart AI enabled reflectors.

Guilhem stands out for his ability to think fluidly across domains that are often treated in isolation. Through our collaboration, he has consistently demonstrated a strong grasp of complex systems — ranging from distributed IoT architectures to broader questions of how data, infrastructure, and learning systems interact at scale. What is particularly notable is not just the breadth of his thinking, but the way he actively seeks to connect ideas into coherent, forward-looking frameworks.

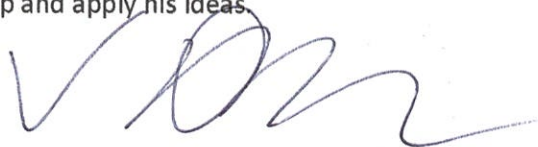
He brings a rare combination of curiosity, strategic instinct, and conceptual creativity. Guilhem is comfortable engaging with emerging technologies and is able to quickly identify underlying structures, risks, and opportunities that are not immediately obvious. His approach is exploratory but purposeful, and he shows a clear interest in building meaningful, long-term solutions rather than pursuing incremental improvements.

Beyond his technical and conceptual strengths, Guilhem is also highly motivated to engage with others and build collaborative pathways. He is proactive in seeking alignment between projects, disciplines, and stakeholders, and understands the importance of positioning and communication in early-stage innovation.

In working with him, I have found Guilhem to be thoughtful, energetic, and consistently engaged with challenging ideas. I believe he has strong potential to contribute to ambitious and unconventional projects, particularly those that benefit from broad systems thinking, interdisciplinary coordination, and the ability to make complex ideas actionable.

I am happy to recommend him and would encourage any opportunity that allows him to further develop and apply his ideas.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Vincent Alder', written over a light blue horizontal line.

Vincent Alder, Smart Reflectors CTO, v.alder@smartreflectors.com